



Gordon Herbert
Office of Rail Regulation
1 Kemble Street
London
WC2B 4AN

Mark Phillips
Operations Director, Rail Development

Date: 29 February 2012

Dear Mr Herbert,

A greater role for ORR regulating passenger franchises in England and Wales

I am writing in regard to the ORR's proposed changes to the licensing system.

National Express is a member of ATOC's Board through its subsidiary c2c Rail. National Express has contributed to and fully supports ATOC's response to the questions in the ORR's document "A greater role for ORR regulation passenger franchises in England and Wales."

I am content this response is made available on the public register.

Yours sincerely,

Mark Phillips
Operations Director, Rail Development