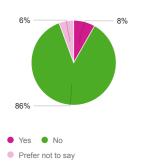


Headlines

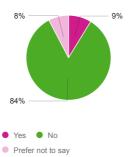
The 2020 People Survey ran from 1st October to 3rd November. 319,935 people, from 106 Civil Service organisations, completed the survey; giving us an overall response rate of 66%.

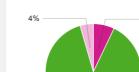
Here you'll find your Employee Engagement Index, Core Theme Scores, and Discrimination, Bullying and Harassment Rates. Remember to interpret any differences to 2019 with caution; the type of year we've had due to the coronavirus pandemic is not directly comparable to any other year.

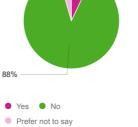




(2020)

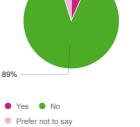








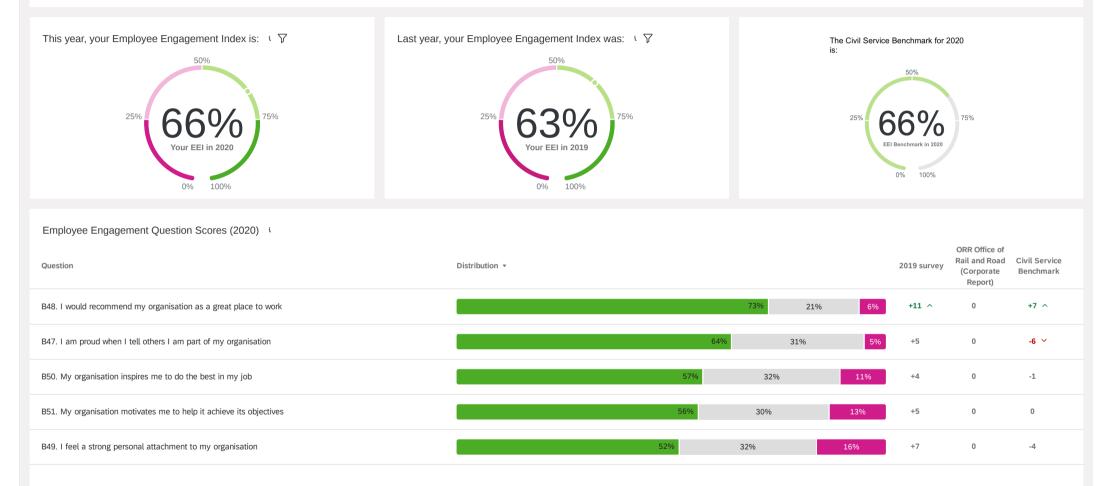
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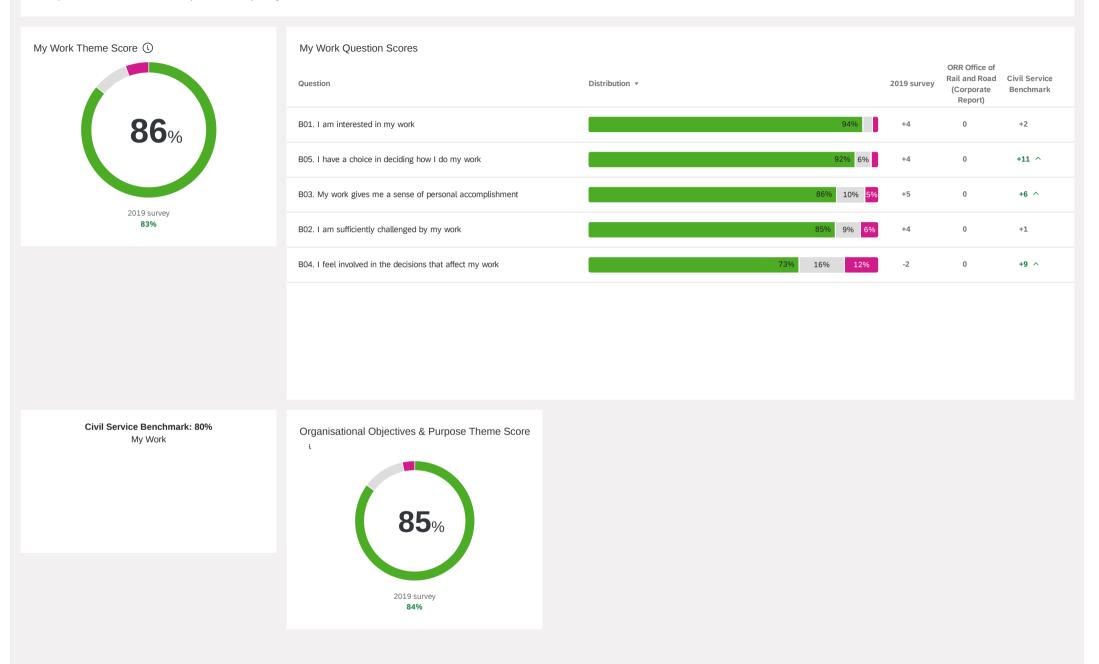
Employee Engagement

Employee engagement is a workplace approach designed to ensure that employees are committed to their organisation's goals and values, and are motivated to contribute to organisational success. We use five questions in the People Survey to measure employee engagement, and combine these responses into a summary index score to tell you where they sit on a scale of very disengaged (0%) through to very engaged (100%).



Core Theme Scores

There are nine core theme scores within the Civil Service People Survey. Each theme measures a different dimension of employee experiences at work, which are known to have a strong relationship with engagement levels. Below, you'll find your overall theme score, plus the results for the individual questions underpinning each theme.



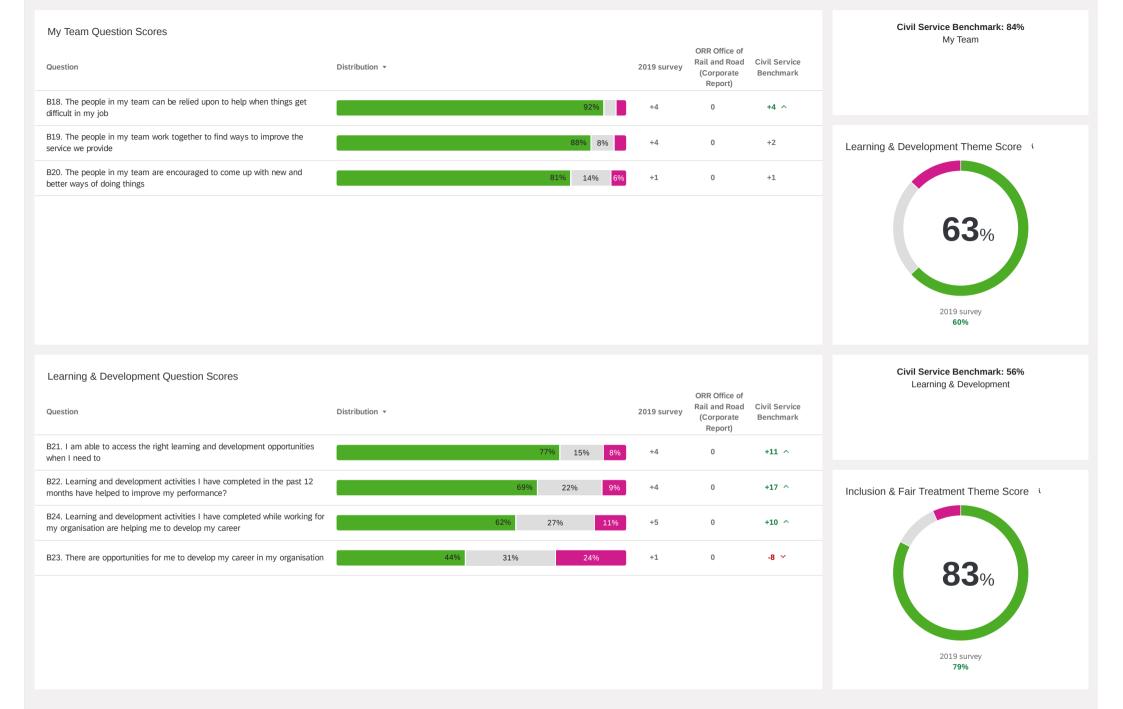


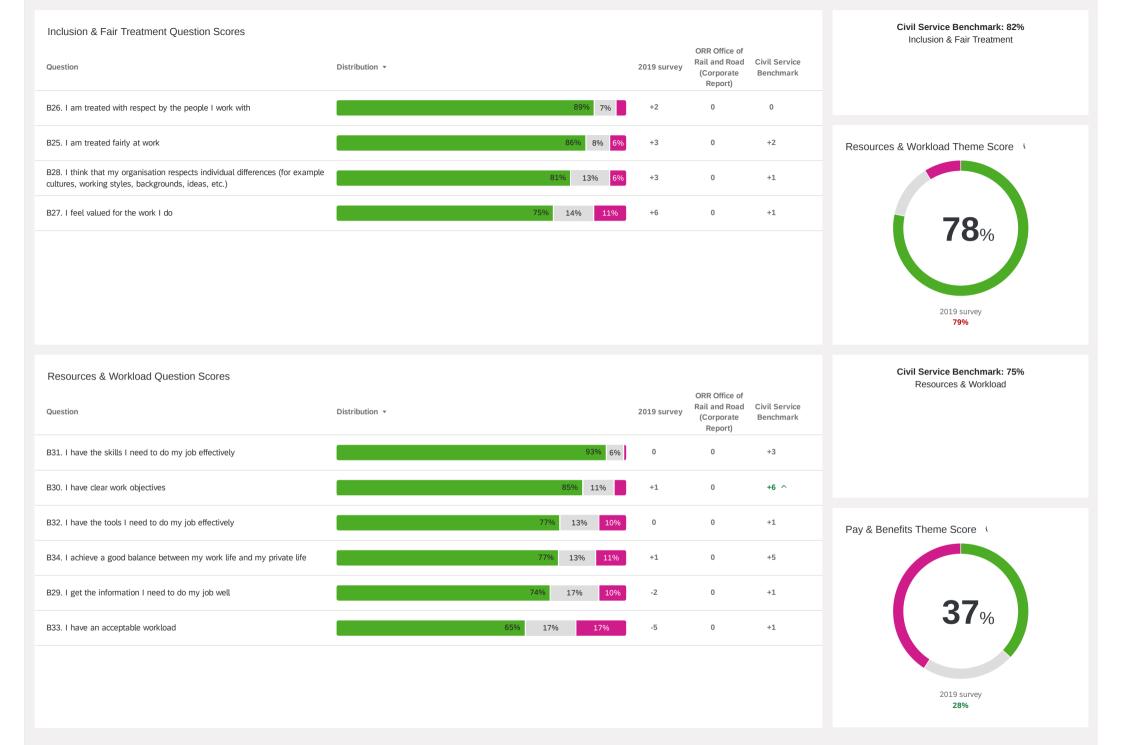
My Manager Question Scores						Civil Ser
Question	Distribution +		2019 survey	ORR Office of Rail and Road (Corporate Report)	Civil Service Benchmark	
B09. My manager is considerate of my life outside work		90% 7%	-2	0	+1	My Team Theme So
B10. My manager is open to my ideas		88% 8%	0	0	+2	
B12. Overall, I have confidence in the decisions made by my manager		83% 11% 6%	+2	0	+2	
B13. My manager recognises when I have done my job well		82% 11% 7%	-1	0	-2	
B08. My manager motivates me to be more effective in my job		77% 13% 10%	+4	0	+1	
B14. I receive regular feedback on my performance		75% 13% 11%	+3	0	+3	
B11. My manager helps me to understand how I contribute to my organisation's objectives		73% 17% 9%	+2	0	+2	
B15. The feedback I receive helps me to improve my performance		72% 18% 10%	+4	0	+4	
B16. I think that my performance is evaluated fairly		68% 20% 13%	-1	0	-4	
B17. Poor performance is dealt with effectively in my team	39%	47% 14%	-6	0	-2	

Team Theme Score () **87**%

> 2019 survey **84%**

Civil Service Benchmark: 74% My Manager







Civil Service Benchmark: 58% Leadership & Managing Change

2019 survey 58%

Leadership & Managing Change Question Scores				
Question	Distribution *	2019 survey	ORR Office of Rail and Road Civil Service (Corporate Benchmark Report)	
B38. Senior managers in my organisation are sufficiently visible	80% 7% 13%	+6	0 +4	
B44. My organisation keeps me informed about matters that affect me	78% 16% <mark>6%</mark>	+6	0 +7 ^	
B39. I believe the actions of senior managers are consistent with my organisation's values	73% 18% 9%	+8	0 +4	
B41. Overall, I have confidence in the decisions made by my organisation's senior mangers	70% 19% 11%	+7	0 +7 ^	
B46. I think it is safe to challenge the way things are done in my organisation	66% 19% 16%	+8	0 +12 ^	
B40. I believe that my organisation's senior leaders have a clear vision for the future	64% 24% 12%	+21 ^	0 +4	
B45. I have the opportunity to contribute my views before decisions are made that affect me	57% 23% 19%	+3	0 +11 ^	
B42. I feel that change is managed well in my organisation	56% 23% 21%	+8 ^	0 +12 ^	
B43. When changes are made in my organisation they are usually for the better	49% 40% 11%	+8	0 +7 ^	