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Dear James,

EGIP EFFICIENCY REVIEW

We acknowledge the EGIP Efficiency Review and whilst we do not recognise all of findings, we have acted upon the significant learning from EGIP Initial Phase KO1 which has delivered longer greener electric trains between Edinburgh and Glasgow. The introduction of the Team Scotland Charter and the Team Scotland Execution Plan sets out a new way of working, including governance arrangements, for the Scottish Rail Industry based around the core values of Trust, Transparency and Collaboration.

Network Rail, as part of Team Scotland, strive to display these core values. We continue to work collaboratively with the supply chain to plan, design and deliver efficient schemes. We have implemented several improvements including; but are not limited to:

- The findings from the 2018 EGIP Lessons Learnt Report incorporated into the Enabling Efficient Electrification document which addresses several "efficient electrification" key cost drivers to enable the development of an efficient and affordable rolling programme of electrification.
- An earlier focus on access strategies to better understand the link between access and cost. It allows us to inform our funders earlier and starts earlier engagement with the TOCs and FOCs around passenger and freight disruption.
- The standardisation of design and components including OLE masts to drive efficiency and reduce risk of material supply.
- An earlier focus on the constructability phase to consider key cost and programme drivers and put early risk mitigation and controls in place.
- A more targeted approach to site investigations at earlier in design phase with a focus on ground penetrate radar (GPR) in lieu of trial pits to support efficiency and deliver programme benefits.
- A more focussed approach to advance works programmes with earlier engagement with utility companies to re-locate critical services well in advance of site works commencing.

• Improvements in system driven project and risk and opportunities management reporting.

We consider this will support the Team Scotland aim to deliver rail enhancements safely and efficiently, providing tangible benefits to passengers and freight.

Yours sincerely

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Jeff Jardine Principal Programme Sponsor