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06 January 2011

Brian Blackwell
Commercial Director
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73 Collier Street, London N19BE
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BY EMAIL

Dear Brian

HS1 Freight avoidable costs Review Methodology and Timescales

1. Thank you for your letter of 05 January December 2011, following our meeting on 22 December 2010, regarding your proposed approach and timescales to review the freight avoidable costs.
2. I am writing to let you know that we are content with your proposed approach and the timescales you have suggested to complete this review.
3. Once we receive your final report, we will endeavour to make a decision within two months. To allow us to do so it is important that your work is robust and transparent. In particular:
 - a. Data: all the appropriate freight costs are considered in the review and are presented clearly in a transparent manner.
 - b. Methodology: the methodology applied to conduct the review and reach the conclusions is robust, transparent and in accordance with the legislation.
 - c. There is evidence-based justification for the conclusions reached.
4. If you would like to discuss any of the issues raised in this letter, please do not hesitate to contact me on the details above.
5. I am copying this letter to Geoff Jones (HS1 Limited).

Yours sincerely

A handwritten signature in black ink that reads "Emily Bulman". The signature is written in a cursive style with a large, looping initial 'E' and a long, sweeping tail.

Emily Bulman