



Department
for Transport

Feras Alshaker
Interim CEO
ORR

From the Secretary of State
Rt Hon Heidi Alexander MP

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22 May 2026

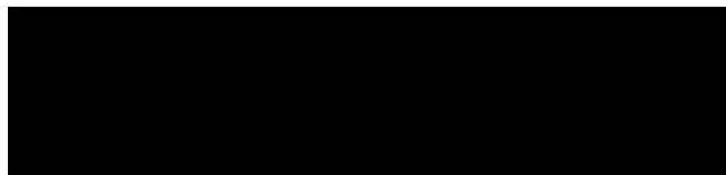
Dear Feras,

I am grateful to ORR's continued positive work on the Government's Regulatory Reform agenda. As you are aware, one element of this has been for Departments to agree Growth Goals with key Regulators.

I have now agreed the goals proposed by my officials, and which were developed in collaboration with ORR officials, officials from the Department of Business and Trade and HM Treasury.

The agreed Growth Goals are appended to this letter, and I now ask you agree with my officials how you will monitor and report on these, both to the department and publicly.

Yours sincerely,



Rt Hon Heidi Alexander MP

SECRETARY OF STATE FOR TRANSPORT