

**Office of Rail Regulation**  
**Minutes of the first session 101<sup>st</sup> Board meeting**  
**on 27 January 2014**

**(16:00 – 18:30), ORR offices, One Kemble Street, London – Room 1**

**Present:**

**Non-executive directors:** Anna Walker (Chair), Tracey Barlow, Peter Bucks, Mark Fairbairn, Stephen Nelson, Ray O'Toole.

**Executive directors:** Richard Price (Chief Executive), Ian Prosser (Director, Railway Safety), Alan Price (Director, Railway Planning and Performance)

**In attendance, all items:** Dan Brown (Director of Strategy) Juliet Lazarus (Director, Legal Services), Richard Emmott (Director of Communications) Tess Sanford (Board Secretary), John Larkinson (interim Director of Railway Markets and Economics), Gary Taylor (Assistant Board Secretary)

Carl Hetherington (Deputy Director, RME), Alasdair Frew (Head of Corporate Communications), Nigel Fisher (Head of Performance information and analysis), Jen Dinmore (Deputy Director Legal Services), Amanda Clark (Interim Financial analyst), Mark Morris (Deputy Director Engineering and Asset Management), Peter Moran (Senior analyst)

Abbreviations: Network Rail (NR) Final determination (FD) draft determination (DD) Strategic Business Plan (SBP)

**Item 1: Welcome and apologies for absence**

1. The Chair welcomed everyone to the meeting. There were no apologies.

**Item 2: Declarations of interest**

2. There were no declarations of interest.

**Item 3: Network Rail's representations on the PR13 final determination**

*This item to be redacted as concerning policy development, the outcome of which was published in the final determination.*

**CP5 Success measures**

55. We agreed to defer the item on CP5 success measures until the February Board.