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Dear colleague

### Your views on the Initial Industry Plan

We are seeking your views on the [Initial Industry Plan](#) (IIP), which has been published today. The plan is the culmination of collaborative work between Network Rail, train operators and suppliers, and is an important contribution to PR13<sup>1</sup>. This joint work will continue through PR13.

The IIP considers the choices and options facing the railway and the possible level of funding required. In practice there are two plans – one for England & Wales and one for Scotland.

Our analysis of the IIP will inform our advice to ministers in early 2012 on the development of their railway output specifications and funding for the period from April 2014 onwards. Our review will include whether the plan is based on a clear understanding of the future needs of rail users, whether it identifies and provides robust proposals to address the major policy questions facing the industry, and the treatment of risk.

While the production of the IIP was led and undertaken by the industry as a whole, we recognise that individual industry parties may have further views on the proposals made. For these parties we welcome any comments you wish to provide on the plan to help inform our advice to ministers, while strongly encouraging you to continue to contribute to this key cross-industry activity.

This is not a formal consultation – the IIP is not our plan – and as such we are reducing our normal period for responses. If you do have comments to make, please send them in electronic format (or, if this is not possible, in hard copy) by 18 November 2011 to:

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<sup>1</sup> The 2013 periodic review (PR13) determines Network Rail's outputs and funding for the period from 1 April 2014. We have published two consultation documents on PR13. These were: our first consultation on PR13, which is available on our website at <http://www.rail-reg.gov.uk/pr13/consultations/orr013.php>; and establishing Network Rail's efficient expenditure, available at <http://www.rail-reg.gov.uk/pr13/PDF/pr13-efficient-expenditure-260711.pdf>. You may find these helpful in framing your response to the IIP.



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We will publish any responses we receive on our website. However, if you wish your response (or part of it) to remain confidential, please state this clearly when you respond.

Thank you in advance for your input.

Yours faithfully

A handwritten signature in black ink, appearing to read 'John Larkinson', is positioned below the text 'Yours faithfully'.

John Larkinson