

Steve Murphy
Managing Director

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Andrew Eyles
Office of Rail Regulation
1 Kemble Street
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Dear Andrew

Thank you for your document consulting on the formalisation of the RDG. I am entirely supportive of every aspect of the consultation. The funding, structure and voting arrangements all appear sensible. As for the involvement of licensed and associate members, I have seen both present on my occasional visits to RDG, so I don't see a problem here.

Finally on the key question of whether RDG will drive the changes envisaged by the McNulty report, I think RDG is an absolutely essential organisation to lead the industry on dealing with these issues. For my part, I have been involved with RDG on the "Access Planning" work stream – one of the key areas identified by the McNulty report and I can say that more progress has been made on this key issue in the last few months, than had been achieved during my previous 20 years in the Industry - RDG's leadership and support have been central to this success.

With kind regards



Steve Murphy
Managing Director

cc Bob Holland
Managing Director, Arriva UK Trains Ltd

We will transform our railway, connecting communities across London.